

### Executive Summary

### Skills Transformation for US Technology Professionals

In the next five years, 8% of technology roles in the US could be automated. This relatively low risk underscores the need for tech professionals to upskill, as technology will enhance, not replace, their jobs.

By 2029, tech professionals will need to achieve a proficient level in 23 future-proof capabilities, and an expert level in 4: IT, personal learning and mastery, digital collaboration and achievement focus.

Our analysis of US job ads shows that problem-solving is highly sought after. It's not only a common requirement but also a growing trend in the job market, highlighting employers' preference for candidates who can creatively and effectively address challenges.

While technical skills are valuable, power skills like collaboration and problem-solving are crucial.



### Executive Summary

## Skills Transformation for US Technology Professionals

### Digital transformation enablers

Redefining critical roles through the power of predictive analytics

- 1. Software Application Developers
- 2. Computer and Information System Managers
- 3. Data Engineers
- 4. Computer Systems Engineers/Architects

#### Roles that possess emerging skills:

- Web Developers
- Video Game Designers
- Test Coaches
- System Software Developers

#### Popular skills:

- Problem solving
- Java
- Software development
- Python

#### Top future-proof capabilities:

- |<sup>-</sup>
- Personal learning and mastery
- Digital Collaboration
- Achievement focus



# Tech job ads: problem-solving is the top skill

This report analyzes the changing skills landscape for the roles withing the technology job family within Pearson's proprietary occupations ontology.

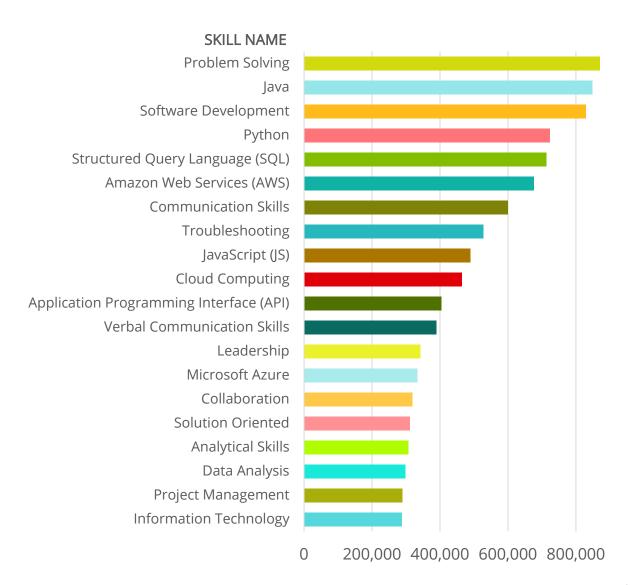
An analysis of recent tech job advertisements in the US shows that problem-solving is the most sought-after skill for those roles, which suggests that employers highly value the ability to tackle issues creatively.

Java, Python, and JavaScript are particularly popular, reflecting the necessity of programming languages in tech. Cloud computing expertise, especially in AWS and Azure, is also critical.

Additionally, the demand for power skills such as communication, leadership, and collaboration indicates a need for well-rounded professionals.

#### Most sought-after skills in the US tech industry

(highest occurring skills, 2019 to date)



# Technology professionals are increasingly valued for power skills

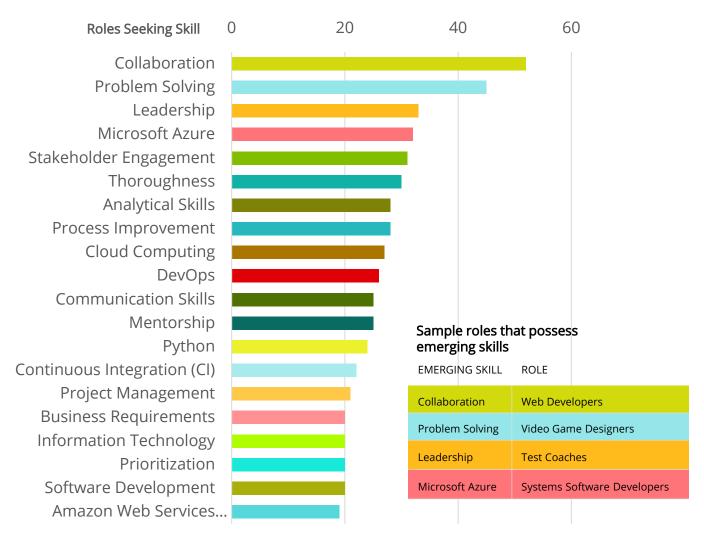
Pearson's research into job market trends indicates that non-technical skills are increasingly in demand in the tech job sector.

Collaboration, problem solving, and leadership are the skills trending in the current tech jobs market. They are fundamental for steering teams and bringing projects to fruition.

Hiring strategies might prioritize individuals with a proven track record of these skills, and internal training programs should strengthen these competencies.

### Trending skills for technology professionals

(skills showing a surge in the job market)



# Not every tech role is a critical role

Pearson's predictive analysis identified roles essential for a successful digital transformation that should be considered critical.

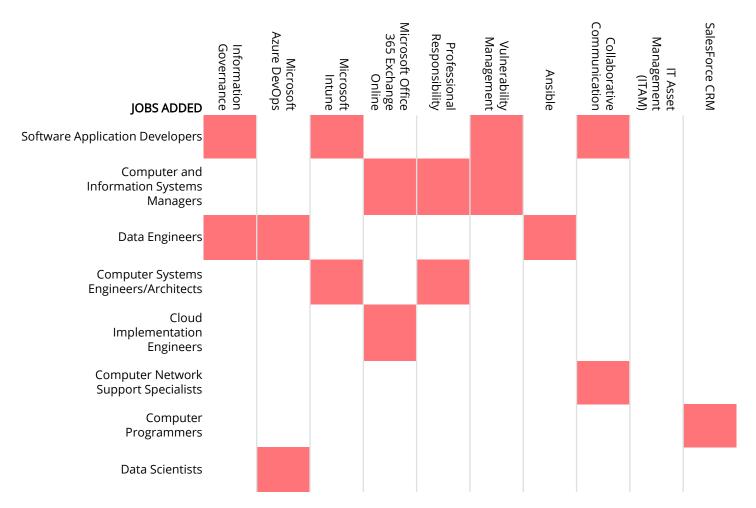
These positions, central to creating, maintaining, and optimizing tech and data systems, help organizations adapt to the evolving digital landscape and use technology for a competitive edge.

Individuals in these roles should be retained because they:

- a) Will be essential for implementing future technologies, and
- b) Possess the emerging skills that are in high demand in the current job market

#### Critical roles: digital enablers meet emerging skill needs

Correlational analysis of the most populous Jobs Added\* in the tech job family to emerging skills

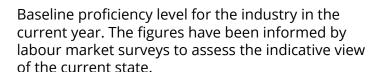


<sup>\*</sup> Pearson modeled the "Jobs Added" or the additional jobs that may be required in the US workforce to implement, use, and maintain emerging technologies. By summing up the emerging skills required for each "Job Added", we have identified the roles that have the highest concentration of emerging skills.

# The US technology workforce will require expertise in four core capabilities by 2029

Pearson's predictive analytics identified 32 future-essential capabilities. To remain competitive and proficient, tech professionals should become proficient in 23 of these capabilities and achieve expert status in 4.

Chart legend





Projection on needed proficiency level for the industry in five years. This is informed by technology impacts that consider the role, function, and role seniority level.

#### Future Capability Requirements, US Technology Roles

Group	Capability	Novice (0-20)	Adv. Novice (20-40)	Competent (40-60)	Proficient (60-80)	Expert (80-100)
Data	Data Ethics			56 •	•76	
	Machine Learning and Al			56 ←	•	78
	Operationalising Data			54 •	•75	
	Programming			56 ←	•76	
	Research & Problem Solv			55 ←	•7	7
	Statistics & Predictive Mo			56 ←		79
	Visualising Data			53 -	•74	
Digital	Cyber Awareness			56 ←	• 7	'8
	Digital Collaboration			55		80
	Digital Communication			54 •	•7	8
	Foundational IT				67 •	•92
	Learning			54 •	• 7	'8
	Participation			53 ←	•72	
Core Future	Achievement Focus			54 •		80
	Creativity			48 •	•70	
	Critical Thinking			54 •——	•7	7
	Cultural and Social Intellig		27 •	•41		
	Emotional Intelligence		34 •——	•50		
	Innovation & Entrepreneu			47 ←	•68	
	Personal Learning & Mast			55 ←		•80
	Problem Solving			54 ←	•75	
Leadership	Agility			46 •	•66	
	Direction and Purpose		40	-	59	
	Engagement & Culture		39 •	•5	7	
	Judgement & Decision M			47 •	•66	
Outcome	Collaboration			46 •	•66	
	Communication			46 •	•67	
	Customer Focus		36 ←	•52		
	Ethics	14 •——	•21			
	People Management			44 •	•64	
	Process Improvement			54 ←	<b>●</b> 75	
	Value Orientation			46 •	•67	
Grand Tota	1			49 •	•69	



### Data Sources



### Pearson Labor Market Data

Using Natural Language Processing (NLP), Faethm by Pearson collates millions of job ads every month throughout the US to determine the skills that are being sought in the marketplace. This data is then analyzed to find trends and patterns.



### Capabilities Data

All occupations in our ontology have 244 work attributes assigned with their average levels of expertise required. These are derived from O\*NET. Significant future work attributes are identified by calculating t-scores based on the average attribute-level of the future population (after automation and augmentation) and comparing them with the average attribute-level of the starting population. Based on the t-score, the importance score (between 0-1) of each capability is derived. Those work attributes that have been found to have a high-negative correlation to automated tasks, and high-positive correlation to augmented or unimpacted tasks are then grouped into higher-level 32 capabilities.

